









Industry Solutions-Regional Implementation

Expanding Your Talent Pool: Troops to Energy Jobs Rosa Schmidt, CEWD Gary King, SMUD

About CEWD

- Incorporated as a non-profit in March 2006
- CEWD's members number more than 100, representing approximately 85% of the nation's utility workers with a combined revenue of more than \$450 billion
- Utilities, associations and supplemental labor contractors join as members
- Association members include EEI, AGA, NEI, APPA NRECA and DCA
- Members partner with educational institutions, workforce systems, and unions to create mutually beneficial employment solutions

CEWD Vision

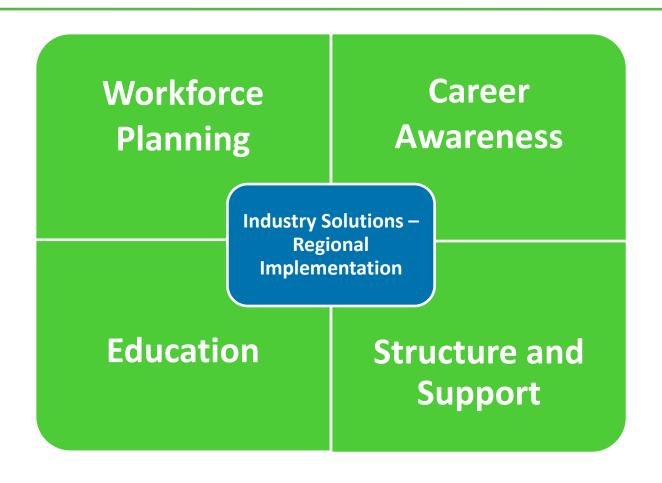
Where the industry speaks with one voice for a single purpose –

Companies adequately staffed with a diverse workforce with the right skills to safely keep the energy flowing



CEWD Mission

Build the alliances, processes, and tools to develop tomorrow's energy workforce

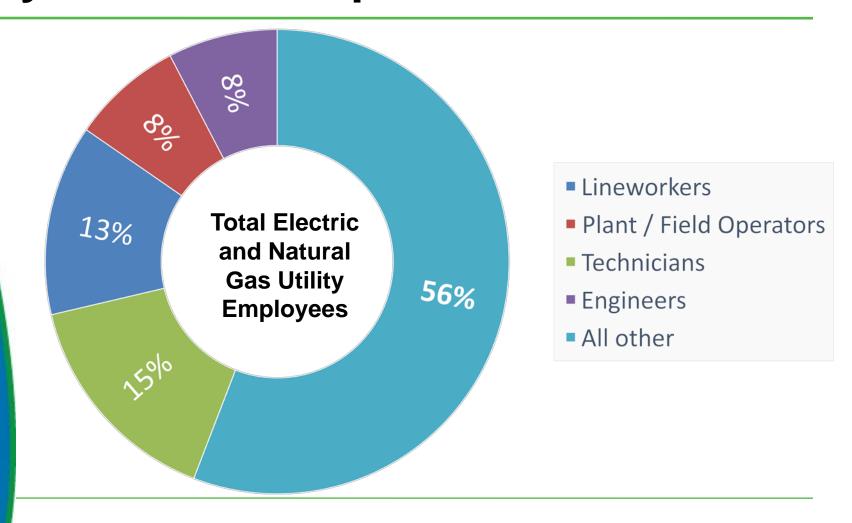




CEWD Gaps in the Energy Workforce Pipeline



Workforce Composition Key Jobs make up 44% of workforce





Retirement forecasts for Key Jobs have decreased, While forecasts for other attrition have increased



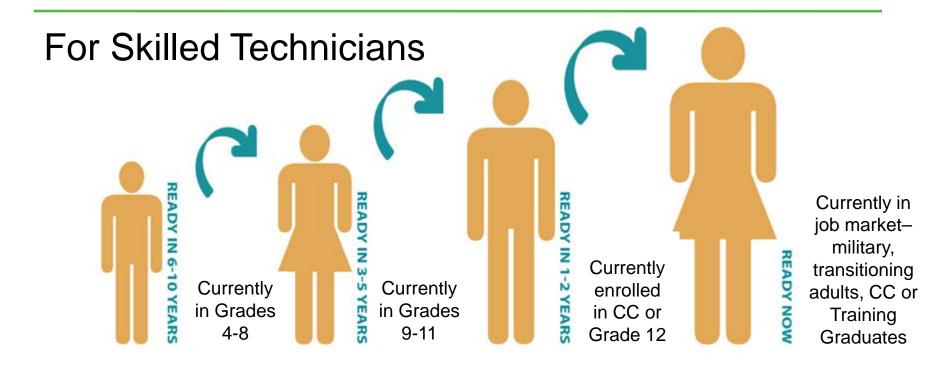


Potential Replacements by 2026 for <u>Key Jobs</u> (Includes Public Power and Excludes Nuclear)

Job Category	Potential Non-Retirement Attrition 2017- 2021		Potential Retirements includes Ready Now 2017- 2021		Potential Retirements 2022 - 2026	
Lineworkers	15%	11,000	17%	12,000	9%	7,000
Technicians	14%	10,000	25%	18,000	11%	9,000
Plant Operators	13%	5,000	24%	9,000	10%	4,000
Engineers	14%	4,000	21%	6,000	10%	3,000
Total Key Jobs	14%	30,000	21%	34,000	10%	25,000



The Energy Talent Supply Chain

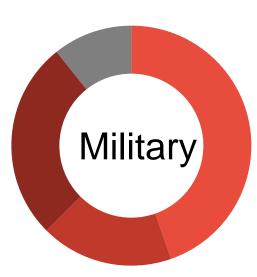


For engineers and other positions that require a bachelor's degree, students who will fill positions 6-10 years out are already in High School

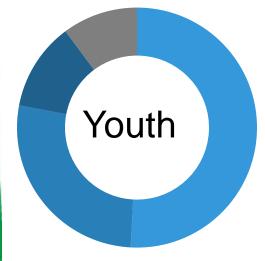


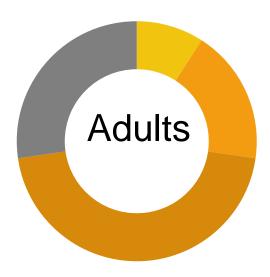
Sources of Talent

Over 450,000 unemployed veterans



Approx. 160,000 service members transitioning each year





Why Veterans?

- Veterans bring leadership and technical skills and share our values on commitment to serve.
- Veterans fill the gap created by experienced workers who are ready to retire at any time.
- There is potential to reduce training costs and time.
- Military occupations fit our critical job categories.
- There is a ready supply of veterans over the next decade as demand for hiring continues



Why Veterans?

Veterans can:

- Handle a crisis
- Be trained to do anything
- Get the job done
- Arrive on time
- Military competencies:
- Commitment
- Loyalty
- Accountability
- Safety
- Flexibility
- Leadership and team players





Why Veterans?

- SHRM Preparing for an Aging Workforce
 - In 2016, 1/3 of US labor force was in the 50 plus age category
 - Other industries that hire similar skills (% of aging workforce):
 - Construction, repair and maintenance 24.2%
 - Manufacturing 26.6%
 - Strongest skills held by older workers that will be lost:
 - Work ethic -58%
 - Critical thinking/ problem solving 28%
 - Self direction 23%
 - Leadership 21%
 - Ethics/social responsibility 19%



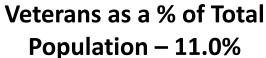
Challenges

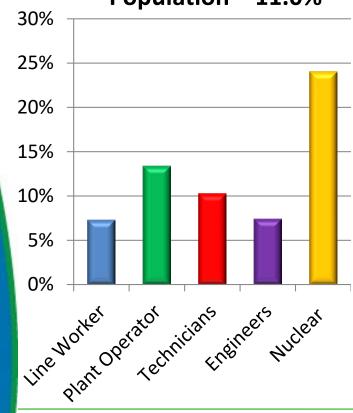
- Career Awareness about our jobs
- Translating skills from the military to civilian terms – both for veterans as well as hiring managers
- Assimilating veterans into the workplace



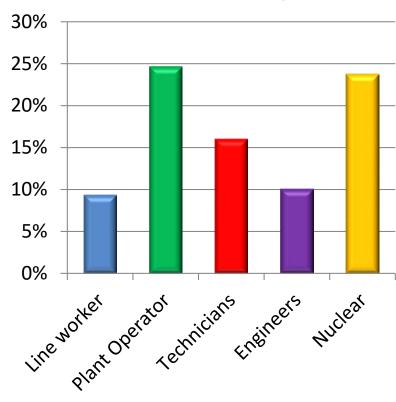
Veteran Population

(including Nuclear)





Veterans as a % of New Hires – 9.1%



Troops to Energy Jobs Website





CEWD's Veterans Website www.troopstoenergyjobs.com

Step by Step Roadmap for Veterans



Registration site for Veterans and Hiring Companies

Get Support from a VIRTUAL CAREER COACH

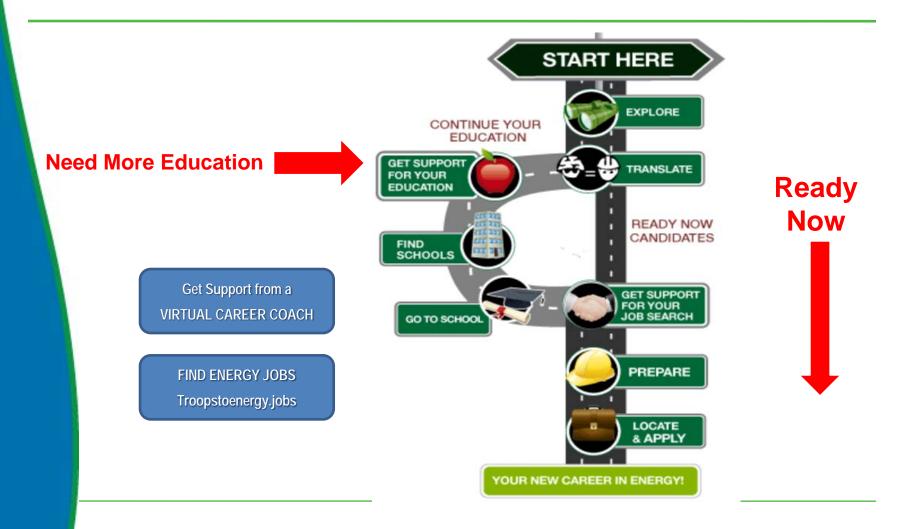
FIND ENERGY JOBS: Troopstoenergy.jobs Job Posting site for all CEWD member company positions with exclusive MOS translator

Virtual Coach at any point in process



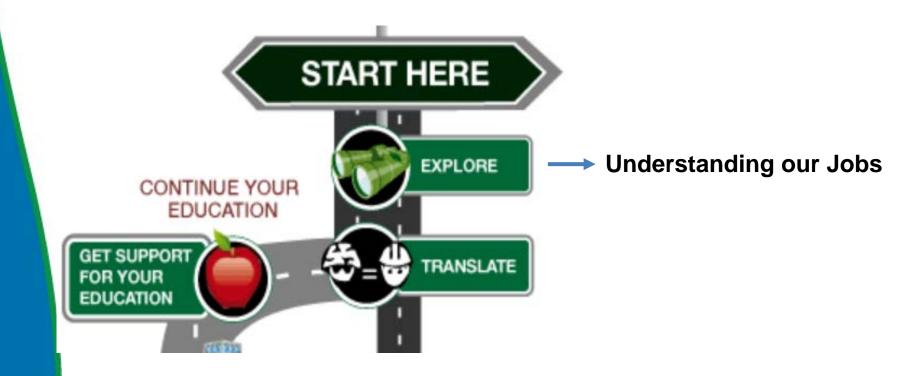


Veterans Roadmap to Utility Careers





Troops to Energy Jobs Roadmap





Explore

Learn more about Energy Careers:

LINEWORKERS »

TECHNICIANS »

POWER PLANT OPERATORS »

PIPEFITTERS / PIPELAYERS / WELDERS »

ENGINEERS »

SECURITY OFFICERS »

NUCLEAR CAREERS »

JOB MATCH-UP »

« BACK TO YOUR ROADMAP

Lineworker

Lineworkers install and repair cables, wires, and other critical transmission and distribution equipment that help power homes, businesses, hospitals, schools, etc. Other common titles include: Line Installer and Line Technician.

Veterans Fact Sheet: Lineworkers

Skills required for Lineworker:

- · Install necessary equipment on poles.
- Climb poles or use truck-mounted buckets to reach equipment.
- · Identify defective devises such as fuses, switches, and wires.
- Safety and use of safety equipment is critical; poles and towers have very high voltages of electricity.
- Inspect and test power lines and other equipment using special reading and testing devices.
- Lay underground cables.

Lineworkers also need to:

- Show a good natured, cooperative attitude.
- · Work well with others.

Average Annual

Lineworker Salary: \$63,470 Based on national average from PayScale.com. Will vary depending on geographic location.



Click here to see more Lineworker videos »

What's the future?

The future of linework is in Smart Grid Technology. The "Smart Grid" consists of devices connected to transmission and distribution lines that allow utilities and customers to receive digital information and communicate with the grid. These devices allow a utility to find out



Troops to Energy Jobs Roadmap





Translate

Find out how your military experience matches up with the energy **TECHNICIANS** » industry's top five career categories. (Please note that these lists are **POWER PLANT** not all-inclusive). **OPERATORS** » PIPEFITTERS / PIPELAYERS Army: / WELDERS » **ENGINEERS** » 15F Aircraft Electrician \mathbf{v} ---Select Job Code--- ▼ **SECURITY OFFICERS** » -Select Job Code---**NUCLEAR CAREERS** » Technician 49-9023 JOB MATCH-UP » • Technician 49-2095 **« BACK TO YOUR** Technician 17-3023 **ROADMAP** Technician 49-9012 • Technician 47-2111 Coast Guard: ---Select Job Code---▼ Navy: EM (NUC) & Electrician's Mate (Nuclear) • ---Select Job Code--- ▼



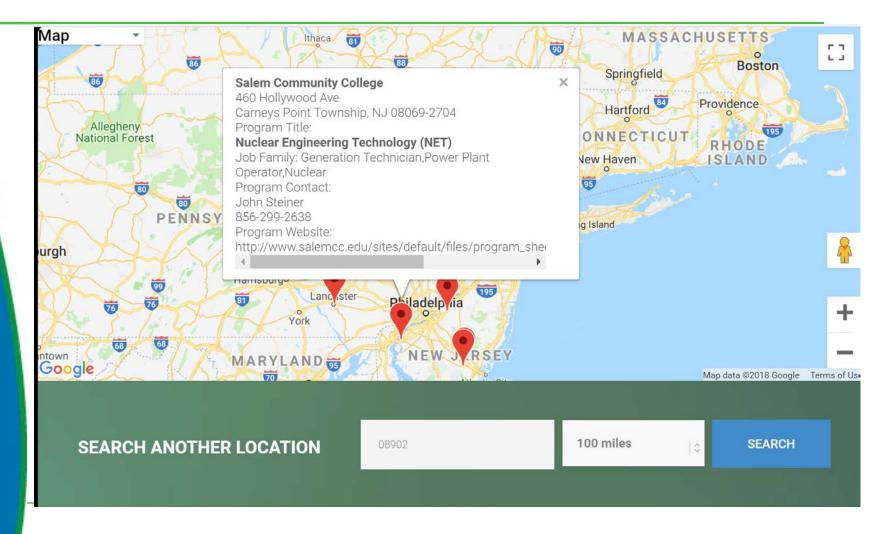
Continue Education



Find Energy Programs close to home



Find Energy Programs





CEWD Member Resources

- ➤ TEJ National Template a guide for use by energy companies in developing a comprehensive initiative for military outreach, education, recruiting, and retention.
- > TEJ Implementation Wizard tool that walks through four elements- Prepare, Build, Implement, & Measure
- > TEJ Commitment Form signals to veterans company commitment to hire and support veteran employees and provides an employer badge.
- > TEJ Community of Practice Calls quarterly for military outreach specialists in member companies to share
- ➤ TEJ Veterans Database tool to connect veteran jobseekers and energy industry employers who are seeking to hire veterans.



Troops to Energy Jobs

Before Hire

After Hire

Troops to Energy Jobs National Template and Implementation Wizard



Roadmap for Transitioning Military and Veterans



Professional Society to help new employees transition and to provide professional development opportunities for existing veteran employees



Veterans Database

Veterans

Over 2300 veterans

Employers

75 Member Companies



Five Tenants that Frame TEJ

- Make it easier for veterans to find your jobs and to translate their skills and training.
- Accelerate the time it takes veterans to earn required credentials or degrees.
- Provide full value for military training and experience when hiring.
- Create a military-friendly environment within the company.
- Increase the number of veterans who are recruited, hired, and retained.



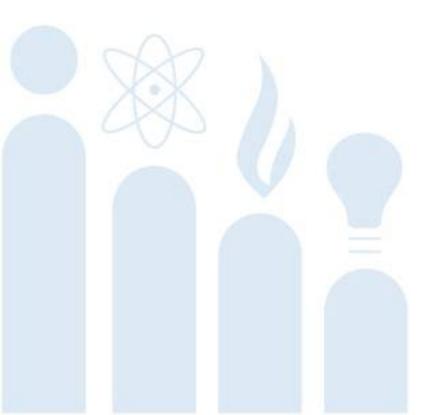
Veteran Recruiting Strategy

- Gain executive buy-in and support
- Review current state
- Determine future state/identify gaps
- Engage hiring manager/gain support
- Make it easy for veterans to find you
- Align company personnel, practices and policies
- Measure progress





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