S&P Global Ratings' Revised Criteria for U.S. Public Power and Electric Cooperative Utilities: Key Elements of the Revised Criteria



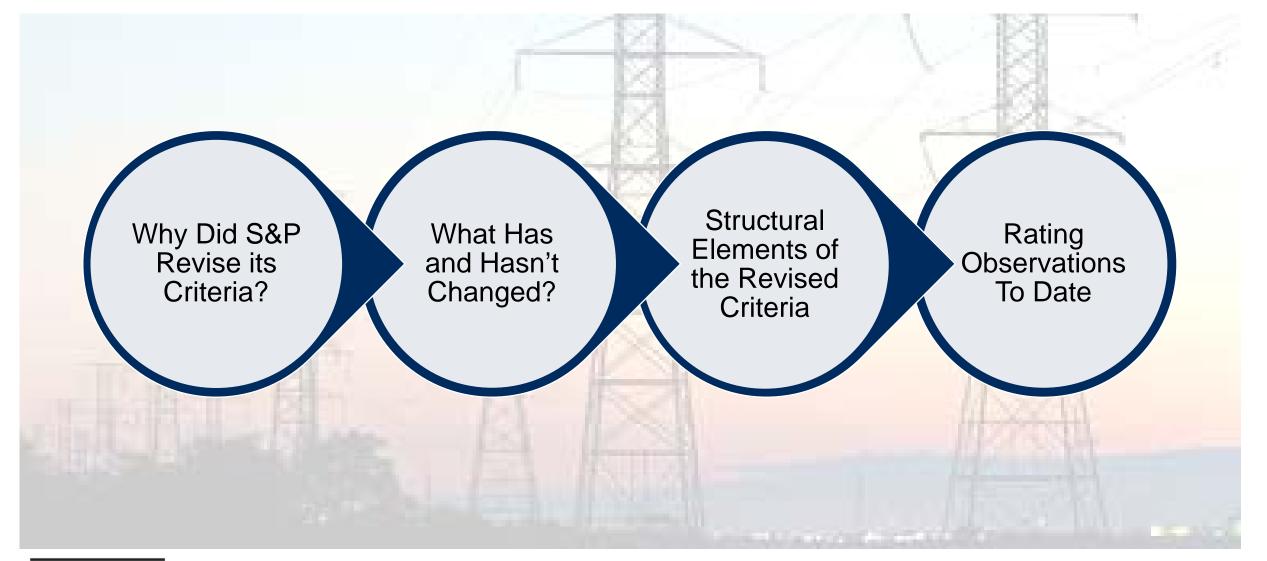
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Agenda: Key Elements of the Revised Criteria





Why Did S&P Global Revise its Criteria?

Increase transparency to the marketplace

Develop a unified framework for criteria

Facilitates consistency in each utility's rating



What Hasn't Changed?

Analysis remains qualitative and quantitative

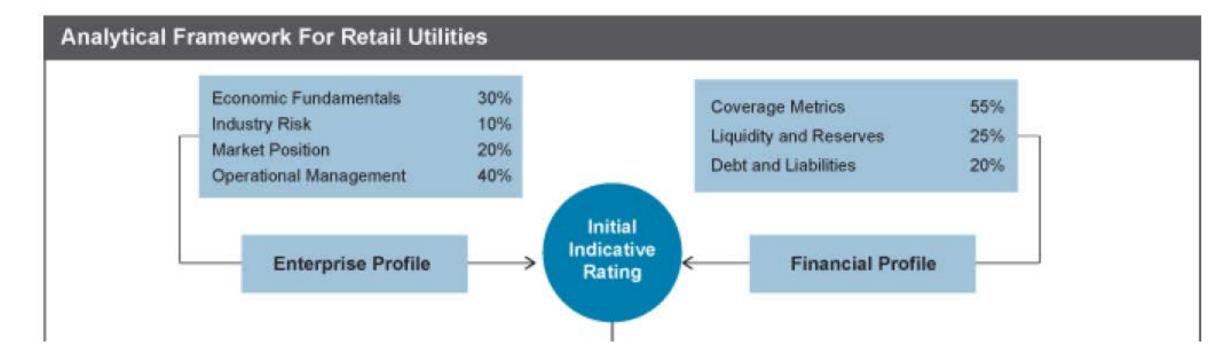
Analyzes same key credit factors

Preserves analytic flexibility and is not formulaically rigid



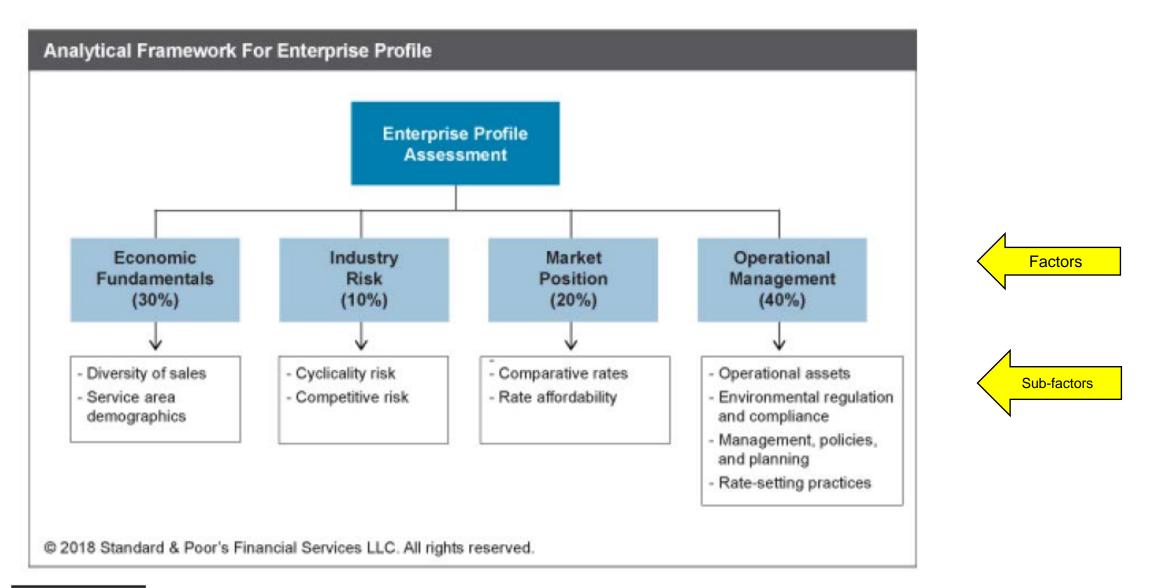
What Has Changed?

New analytical framework assigns weightings for key credit factors





Enterprise Profile Framework



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What is an Operational and Management Assessment? (40%)

OPERATIONAL ASSETS

- Diversity of owned or purchased power/gas supply (e.g., sources)
- Diversity of fuels
- Quality of assets
- Resource adequacy
- Flexibility of supply

ENVIRONMENTAL REGULATION / COMPLIANCE

- Compliance status
- Cost/rate impact of complying with existing/imminent regulations
- Exposure to future regulations

MANAGEMENT POLICIES, AND PLANNING

- Depth, experience, and sophistication of management
- Budgetary/financial policies and practices
- Long-term strategic, financial and capital planning

RATE SETTING PRACTICES

- Degree of rate setting autonomy
- Cost-recovery: Timeliness and adequacy of historical base rate increases
- Cost-recovery: Timeliness and adequacy of power/fuel/ gas cost adjustments



Utilities within the Scope of Criteria

All in-scope credits will be reviewed by end of March 2020

- Retail Electric
- ➢Retail Gas
- ≻Steam
- Municipal Chilled Water Utilities
- Electric Distribution Cooperatives



Economic Fundamentals (30%)

Assessment provides insight into the utility's customer base

We look at a variety of factors, including...

- Residential customer revenue
- Top 10 customers
- Income levels

Some Common Adjustments

- Size and scale
- Customer concentration mitigants
- Income mitigants



Market Position (20%)

Assessing a utility's rate making flexibility

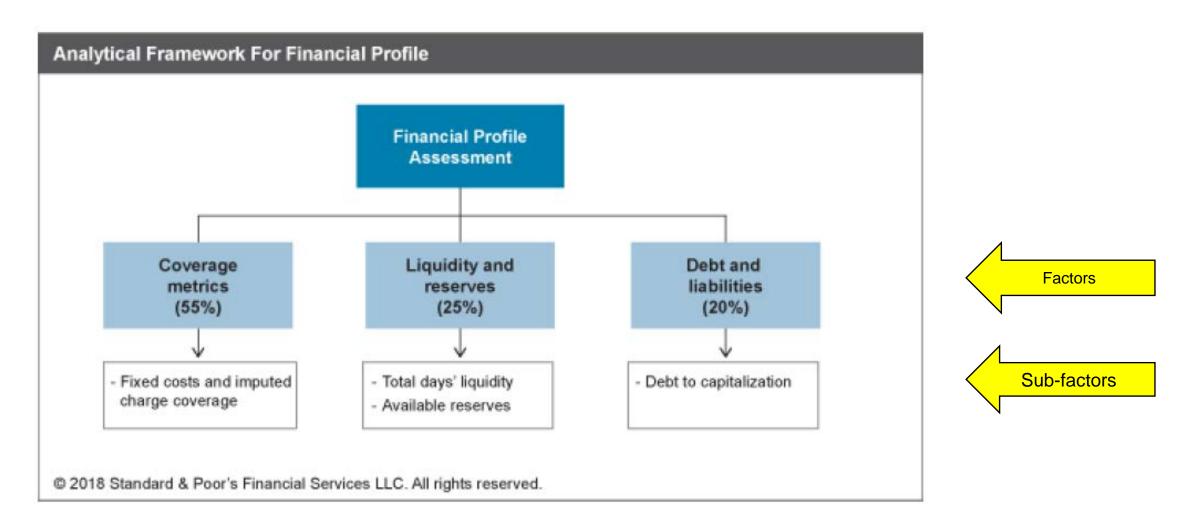
Focuses on the utility's weighted average revenue per kWh as % of state average.

Some Common Adjustments

- Presence of automatic power cost adjustment mechanism
- Consideration of income levels
- Recent or planned rate changes



Financial Profile Framework



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Coverage Metrics (55%)

Fixed costs and imputed charge coverage reflects financial capacity to meet all obligations

Add Back Fixed Cost and Fixed Cost Proxies to Net Revenues Fixed Costs and Fixed Cost Proxies + Total Debt Service

- Fixed charge coverage also takes into account transfers to other funds
- Methodology assumes 50% of purchased power expenses are capacity related where the utility cannot
 provide actual capacity payments
- Forward-looking view and importance of financial projections



Liquidity and Reserves (25%)

Provides a safety net for unforeseen costs or events

Available Liquidity and Reserves

- Consider absolute and relative amounts (days cash)
- Includes undrawn committed bank lines and undrawn Taxable Commercial Paper
- Does NOT include uncommitted bank lines and undrawn Tax Exempt CP

Some Common Adjustments

- Positive adjustment for distribution systems
- Negative adjustment for contingent liquidity risks

Debt and Liabilities (20%)

We have different scales for distribution and vertically integrated utilities

Focus on debt to capitalization ratio (debt/debt + net position)

Some Common Adjustments

- Forward-looking view
- Impact of additional debt needs



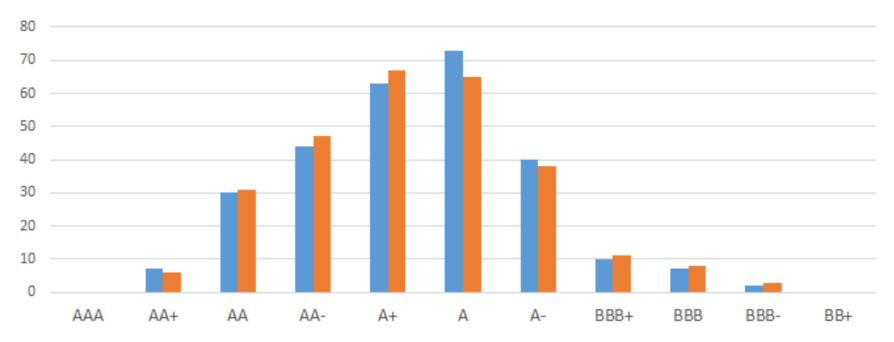
Initial Indicative Rating

Initial Indicative Rating							
		Financial Profile					
		1 Extremely Strong	2 Very Strong	3 Strong	4 Adequate	5 Vulnerable	6 Highly Vulnerable
	1 Extremely Strong	aaa	aa+	aa-	a	bbb+/bbb	bb+/bb
Enterprise Profile	2 Very Strong	aa+	aa/aa-	a+	a-	bbb/bbb-	bb/bb-
	3 Strong	aa-	(a+)	a	bbb+/bbb	bbb-/bb+	bb-
	4 Adequate	a	a/a-	a-/bbb+	bbb/bbb-	bb	b+
	5 Vulnerable	bbb+	bbb/bbb-	bbb-/bb+	bb	bb-	Ъ
	6 Highly Vulnerable	bbb-	bb	bb-	b+	b	b-

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Rating Observations To Date

S&P's Rating Distributions for Public Power and Electric Cooperative Utilities



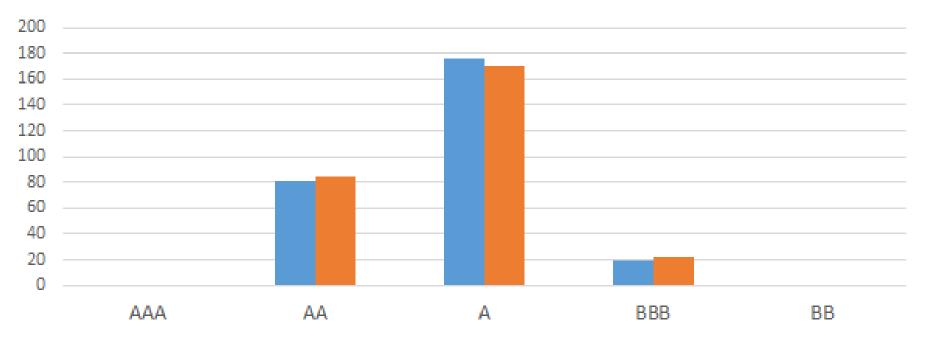
2018 2019



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Rating Observations To Date

S&P's Rating Distributions for Public Power and Electric Cooperative Utilities



2018 2019

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Some Examples of Recent Rating Actions

		Notch	
Issuer	State	Change	Rating
Lanett	AL	-2	BBB
Moulton	AL	-2	BBB
Troy	AL	-2	BBB-
Vernon	CA	-1	BBB+
JEA	FL	-1	A+
Dalton	GA	-1	A-
Groveland	MA	1	A+
Holden Twn Mun Light Dept	MA	1	A+
Middleton Muni Electric Dept	MA	1	A+
North Attleborough	MA	1	AA-



Common Themes Among Upgrades:

	Significant Liquidity		ed Debt
Improved Fixed-charge Coverage	Strong Incomes	Improved Power Supply	Market Position Change



Common Themes Among Downgrades:

			Changes in Economic Fundamentals		Debt Burden
		Declining Liquidity			
	Significant Transfers Out Weakening		Contingent	Power	
Declining Fixed-charge Coverage	Coverage and/or Liquidity	Nuclear Reasons	Liquidity Exposures	Supply Changes	Lack of Information



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