

FEDERAL AND STATE RESOURCE GUIDE

***FOR PUBLIC POWER PREPAREDNESS
AND EMERGENCY RESPONSE***

AMERICAN
**PUBLIC
POWER**
ASSOCIATION

Powering Strong Communities

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INTRODUCTION

This guide outlines the resources, support, and processes used to respond to emergencies at the federal and state, local, tribal and territorial (SLTT) levels. Emergency management departments at all levels of government use standardized emergency response structures, activate Emergency Operation Centers (EOCs), and organize responses according to Emergency Support Functions (ESFs). The descriptions of response structures, EOCs, and ESF 12-Energy give insight into how public power utilities can access assistance before, during, and after energy emergencies.

This guide also provides the following reference information:

- Contact Page Template
- Training, Funding, and Other Supports
- Federal Agency Emergency Support Functions and Interests
- Emergency Response Contacts by Region and State

PREPAREDNESS AND RESPONSE ROLES

Federal Government

Multiple agencies within the federal government are involved in emergency preparedness and response. These agencies play a variety of roles prior to, during, and following energy emergency events to support situational awareness and information sharing, and to assist energy system operators and SLTT officials in emergency preparedness and response activities.

- Prior to emergency events, federal agencies publish energy data and market information, analyze and share information on threats to the energy sector, conduct research and development on new technologies, set standards and regulations related to energy sector safety and security, assist SLTT partners with hazard assessment and mitigation, support SLTT planning and preparedness activities, fund energy resilience projects, and convene energy emergency exercises.
- During and following emergency events, federal agencies aid industry and SLTT governments, convene stakeholders for information sharing and situational awareness, distribute energy resources (e.g., generators, fuel) as needed, and grant relief from energy-related federal regulations to facilitate response and recovery.

State, Local, Tribal, and Territorial Governments

SLTT governments play a critical role in energy planning and emergency response. Emergency planning and preparation among SLTT government agencies ensures coordination processes are established and that community-owned utilities have access to the resources and support necessary for restoration following an energy emergency. Coordination and planning prior to an event can help SLTT government agencies and community-owned utilities mitigate or minimize the impact of a disruption and allow for an effective unified response during an energy emergency.

Community-owned utilities can coordinate with local governments and emergency managers prior to energy emergencies. Types of preparedness efforts that community-owned utilities can participate in include:

- **Local Emergency Planning Committees (LEPCs):** Many communities have chosen to conduct all-hazards LEPC meetings to build relationships and coordinate preparedness efforts between response agencies and local stakeholders.
- **Exercises:** Participating in exercises can enhance working relationships with SLTT contacts in a low-stress environment. Exercises help identify potential gaps, available resources, and areas for further coordination.
- **Training:** Basic emergency management training can assist in understanding the organizational structures and language used for emergency management mitigation, response, and recovery efforts.

Utilities should contact their local emergency management department to identify which preparedness initiatives are available within their community.

EMERGENCY RESPONSE COORDINATION

Emergency management and response personnel coordinate using principles from the National Incident Management System (NIMS) and the Incident Command System (ICS). A key component of NIMS is common terminology, which ensures effective communication. ICS, an element of NIMS, outlines a hierarchy for organized response actions. Emergency management personnel at all levels of government provide coordination assistance through the activation of emergency operations plans (EOPs) and emergency operations centers (EOCs).

Disaster response usually follows a similar order and timeline:

1. The local government responds to the emergency with the personnel, resources, and funds available. An EOP and an EOC may be activated to help coordinate actions and information sharing. If local officials recognize that disaster response and recovery actions require more resources or personnel than they have available locally, then they turn to the state or territorial government to request assistance.
2. The state or territorial government supports the local government with resources and personnel as needed. Requests are often coordinated through an EOC. Depending on the magnitude of the disaster, multiple local governments might simultaneously request assistance. If the need for federal assistance is identified, then a request for a Presidential Disaster Declaration may be submitted to the federal government through the Federal Emergency Management Agency (FEMA).
3. If the Disaster Declaration is approved, then the National Response Framework is activated to coordinate federal programs and support. FEMA organizes resources and personnel through Regional Response Coordination Centers (RRCCs) and the National Response Coordination Center (NRCC).

EMERGENCY OPERATIONS CENTERS

An Emergency Operations Center (EOC) is a physical or virtual location established to coordinate information and resources to support on-scene incident management activities. Typically, a large disaster would result in multiple EOCs being activated by SLTTs.

FEMA maintains a Regional Response Coordination Center (RRCC) in each region and the National Response Coordination Center (NRCC) to help coordinate federal emergency aid to SLTT governments. The staffing and organization of each coordination center may vary widely depending on the jurisdiction, the emergency response, and what resources and support are needed.

EMERGENCY SUPPORT FUNCTION 12-ENERGY

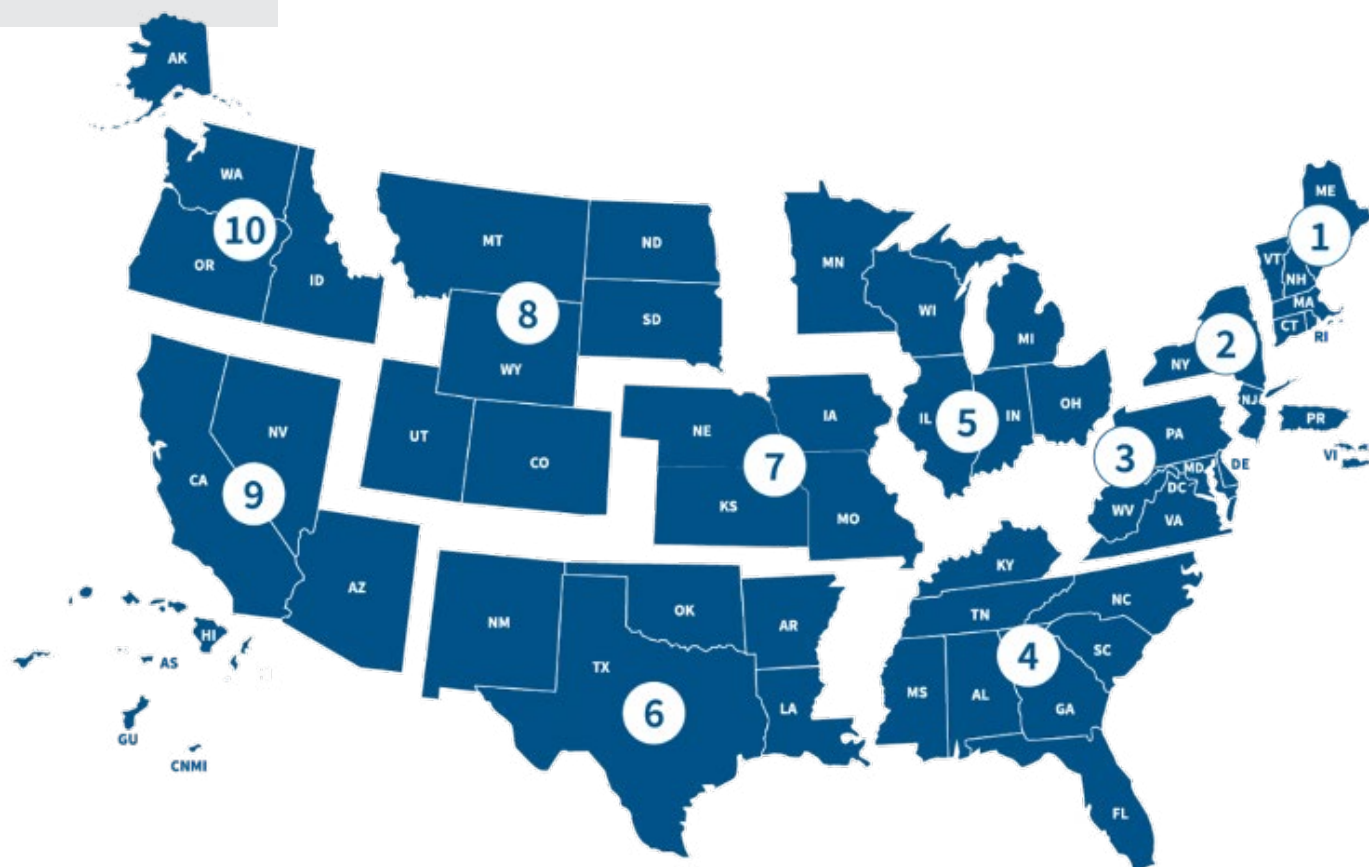
As defined in the **National Response Framework**, Emergency Support Functions (ESFs) delineate the primary response coordinating structure at the federal level. Each ESF designates a certain department or agency as the coordinator for the related activities, along with several primary and support agencies. ESF 12 is focused on energy.

The Department of Energy (DOE) is the lead agency for ESF 12 - Energy. The Office of Cybersecurity, Energy Security, and Emergency Response (CESER) manages DOE's ESF 12 responsibilities. During events requiring a federal response, CESER activates its Energy Response Organization to manage response activities,

including deploying responders, sharing situational awareness products, and coordinating with and providing technical assistance to federal, SLTT, and industry partners.

Figure 1 depicts the states and territories in the 10 FEMA regions. DOE has identified regional coordinators for each region to serve as the lead liaisons for ESF 12 response activities. During an energy emergency, ESF 12 Regional Coordinators coordinate with FEMA, other federal partners, SLTTs, and industry personnel in the affected area, and are the primary contact for energy issues.

Figure 1 FEMA Regions



USING THIS GUIDE

Understanding the basic role of Emergency Operations Centers, Emergency Operations Plans, the Federal Response Plan, the National Incident Management System, and the Incident Command System can enhance coordination activities between community owned utilities and SLTT and Federal agencies during restoration activities.

The remainder of this guide provides information on the resources, training, and personnel available to support preparedness actions and restoration activities for energy emergencies.

- **Contact Page Template:** Fill this table in with important contacts, including relevant SLTT leaders, Public Power Mutual Aid Network Designated Coordinators, and DOE Regional Coordinators.
- **Training, Funding, and Other Supports:** A summary of the primary sources for training, funding, and other support for preparedness, mitigation, and restoration actions.

- **Federal Agency Support Functions and Interests:**

A summary of the federal agencies typically involved in each emergency support function and common requests for resources and information shared during a disaster response.

- **Emergency Response Contacts by Region and State:**

A table detailing the contact information for each FEMA Regional Office, DOE Regional Coordinators, the APPA Disaster Response team, and other key contacts within each of the 10 FEMA regions. Contacts at each state emergency management agency and ESF 12 coordinating agency are also listed.

CONTACT PAGE TEMPLATE

Use this template to gather all relevant contact numbers. Contact information can be gathered at LEPC meetings, coordination with SLTT emergency management agencies, and by referencing the Emergency Response Contacts by Region and State table at the end of of this document.

AREA OF FOCUS	AGENCY	NAME	EMAIL & PHONE NUMBER
LEPC Contact			
Local Emergency Management			
Other Local Contact			
Other Local Contact			
Other Local Contact			
State Emergency Management			
State Emergency Management			
State Emergency Management			
State ESF 12-Engery Contact			
State ESF 12-Engery Contact			
State ESF 12-Engery Contact			
ESF 8-State Department of Health			
ESF 1-Transportation			
ESF 15-State Public Information Officer			

AREA OF FOCUS	AGENCY	NAME	EMAIL & PHONE NUMBER
State Energy Office			
Public Utilities Commission			
Other State Contact			
Other State Contact			
Other State Contact			
Other State Contact			
Mutual Aid Designated State Coordinator			
Mutual Aid Designated State Coordinator			
DOE Regional Coordinator (primary)			
DOE Regional Coordinator (primary)			
(Other)			
(Other)			
(Other)			
(Other)			
(Other)			

TRAINING, FUNDING, AND OTHER SUPPORTS

There are many different sources of funding and training programs available to community-owned utilities related to emergency response and resilience. Some programs may be available prior to an energy emergency to enhance preparedness. Other programs are only available following a presidentially declared disaster. Other programs may be available governments and federal agencies. This is not a comprehensive list. For additional resources available to community-owned utilities, consult the [Federal Funding Opportunities Guidebook](#).

RESOURCE NAME & LINK	DESCRIPTION
TRAINING	
NIMS	This course provides an overview of the National Incident Management System (NIMS). The National Incident Management System defines the comprehensive approach guiding the whole community - all levels of government, nongovernmental organizations (NGO), and the private sector - to work together seamlessly to prevent, protect against, mitigate, respond to, and recover from the effects of incidents. The course provides learners with a basic understanding of NIMS concepts, principles, and components.
ICS 100	ICS 100, Introduction to the Incident Command System, introduces the Incident Command System (ICS) and provides the foundation for higher level ICS training. This course describes the history, features and principles, and organizational structure of the Incident Command System. It also explains the relationship between ICS and the National Incident Management System (NIMS).
ICS 200	ICS 200, Basic Incident Command System for Initial Response, reviews the Incident Command System (ICS), provides the context for ICS within initial response, and supports higher level ICS training. This course provides training on, and resources for, personnel who are likely to assume a supervisory position within ICS.
EOC	The Basic Emergency Operations Center Functions course is designed to introduce the role, design, and function of the Emergency Operations Center (EOC) and the supportive relationship as a NIMS Command and Coordination component of the Multiagency Coordination System.

RESOURCE NAME & LINK	DESCRIPTION
FUNDING OPPORTUNITIES Consult with relevant SLTT and federal agencies for eligibility requirements.	
Pre-Disaster Mitigation	<p>This FEMA grant program makes federal funds available to SLTT governments to plan for and implement sustainable cost-effective measures designed to reduce the risk to individuals and property from future natural hazards, while also reducing the need to rely on federal funding for future disasters. Community-owned utilities should contact SLTT Mitigation Program administrators for additional information and eligibility.</p>
Hazard Mitigation Grant Program	<p>In this program, FEMA provides grants to SLTT governments to implement long-term hazard mitigation measures after a major disaster declaration. The purpose of the program is to reduce the loss of life and property due to natural disasters and to enable mitigation measures to be implemented during the immediate recovery from a disaster declaration. This funding is only available following a Presidential disaster declaration. Funds may be used for projects that will reduce or eliminate the losses from future disasters. Projects must provide a long-term solution to a problem. Community-owned utilities should contact SLTT Mitigation Program administrators for additional information and eligibility.</p>
Building Resilient Infrastructure and Communities	<p>This FEMA program focuses on research-supported, proactive investment in community resilience. Successful BRIC projects demonstrate innovative approaches to partnerships, such as shared funding mechanisms, and/or project design. Through BRIC, FEMA continues to invest in a variety of mitigation activities with an added focus on infrastructure projects and Community Lifelines. The BRIC program could be used to increase energy resiliency. Community owned utilities should contact SLTT Mitigation Program administrators for additional information and eligibility.</p>
Public Assistance Grant Program	<p>Federal grant assistance for debris removal, emergency protective measures, and the repair, replacement or restoration of disaster-damaged, publicly owned facilities when authorized by the President of the United States. Such authorization is provided, based on the state's request through FEMA, when the magnitude of an incident or threatened incident exceeds the affected SLTT government capabilities to respond and recover. Community-owned utilities should consult with SLTT emergency management agencies for additional information and eligibility.</p>

RESOURCE NAME & LINK	DESCRIPTION
Powering Sustainable Rural Communities	Under the authority of the Rural Electrification Act of 1936, USDA's Electric Program makes direct loans and loan guarantees, as well as grants and other energy project financing to electric utilities (wholesale and retail providers of electricity) that serve customers in rural areas. The program provides technical support and access to both damage assessments and restoration efforts for electric power generation, transmission, and distribution.
The Infrastructure Investment and Jobs Act	The bipartisan infrastructure law will stand up 60 new DOE programs, including 16 demonstration and 32 deployment programs, and expands funding for 12 research, development, demonstration, and deployment programs, through 2026. DOE will partner with states, communities, and industry in this effort to strengthen the nation's outdated energy infrastructure and move the U.S. economy towards a clean energy, lower carbon emissions future. Community-owned utilities should contact SLTT and DOE Energy representatives for additional information and eligibility.
Community Development Block Grant Mitigation Program	Housing and Urban Development's program is a unique and significant opportunity for eligible grantees to assist areas impacted by recent disasters to carry out strategic and high-impact activities to mitigate disaster risks and reduce future losses.
Cyber Security for Energy Delivery Systems Program	The objective of this DOE program is to enhance the reliability and resilience of energy infrastructure. This opportunity is expected to spur the development of next-generation tools and technologies that would reduce the risk of a cyber incident disrupting the energy system, including electricity generation, transmission, and distribution.
State Homeland Security Grant Program	This FEMA program supports the implementation of strategies to protect against, mitigate, respond to, and recover from acts of terrorism and other catastrophic events. Grantees are expected to consider the most recent National Preparedness Report, which includes cybersecurity, recovery-focused core capabilities, and enhancing the resilience of infrastructure systems.
Public Works and Economic Adjustment Assistance Program	The Department of Commerce's Economic Development Administration provides strategic investments to support economic development and attract private investment through infrastructure.

RESOURCE NAME & LINK	DESCRIPTION
Transmission Infrastructure Program	The Western Area Power Administration provides this financing program aimed at expanding and modernizing the electric grid. The program's primary goal is to leverage federal funds to support the development of critical transmission and related infrastructure.
Emergency Watershed Protection Program	This program allows communities to quickly protect infrastructure and land from additional flooding and soil erosion. EWP does not require a disaster declaration by federal or state government officials for program assistance to begin. The Natural Resources Conservation Service State Conservationist can declare a local watershed emergency and initiate program assistance in cooperation with an eligible sponsor. However, NRCS will not provide funding for activities undertaken prior to the signing of a cooperative agreement between NRCS and the sponsor.
ADDITIONAL RESOURCES AND SUPPORT	
Emergency Power Team	The US Army Corps of Engineers coordinates Emergency Power Team missions with power system stabilization and restoration activities to establish priorities for emergency generator installation. The Corps assists in restoring the energy infrastructure when requested and upon approval by the Secretary of Defense.
Energy Waiver Library	CESER's Energy Waivers Library provides additional detail on regulatory relief granted by federal agencies during energy disruptions. The library also lists contact information for each agency and provides examples of past uses of each waiver.
CESER Roles and Authorities	This page outlines the various executive branch and DOE authorities that establish CESER's role in securing the nation's energy infrastructure, maintaining situational awareness, discovering and mitigating cyber threats, and orchestrating response and recovery operations.
Power Outage Incident Annex	Detailed descriptions of federal agency roles during a long-term power outage.
National Incident Management System	A consistent nationwide template that guides all levels of government, non-governmental organizations, and the private sector through the command and coordination of incidents, resource management, and information management. This framework is applicable to emergency responders and other emergency management personnel, NGOs, the private sector, and elected and appointed officials responsible for making decisions regarding incidents.

RESOURCE NAME & LINK	DESCRIPTION
Energy Emergency Assurance Coordinators	<p>This program enables bi-directional communication and information sharing prior to and during energy disruptions and emergencies. The EEAC program is a cooperative effort between DOE CESER, and NASEO, NARUC, NGA and NEMA, to help the federal government and states work together to provide a unified response to energy emergencies.</p>
Public Power Mutual Aid Network	<p>Get or give help to/from this network of more than 2,000 participating utilities and coordinate with the authorities during widespread power outages. Outside of coordinating response, the network can also help utilities in putting disaster response plans in place and learning how to coordinate with local, state, and federal government and navigate immediate and long-term assistance to recover and rebuild.</p>

FEDERAL AGENCY SUPPORT FUNCTIONS AND INTERESTS

Under the **National Response Framework** federal agencies are assigned Emergency Support Functions (ESFs) and support annexes that describe responsibilities among the private sector, non-government organizations, and federal partners.

The following table summarizes the typical functions and common requests for federal resources available to industries during a presidentially declared disaster response. Note that the table includes examples of shared information interests – the DOE ESF 12 Regional Coordinators handle requests on an event-specific basis.

ESF & LEAD AGENCY	FUNCTIONS	COMMON INFORMATION INTERESTS
ESF 1-Transportation Dept. of Transportation	<ul style="list-style-type: none"> • Federal and civil transportation support • Transportation safety • Restoration/recovery of transportation infrastructure • Movement restrictions • Damage and impact assessment • Coordinate regulatory waivers and exemptions • Federal safety authority on hazardous liquid pipelines and natural gas facilities 	<ul style="list-style-type: none"> • Status of transportation network (safe routing) • Waivers • Fuel logistics • National issues with natural gas and hazardous liquid pipeline facilities • Flagship availability for fuel movement • FAA Air Boss Approves Overflights • DOT waivers (e.g., driver hours)
ESF 2-Communication Dept. of Homeland Security (DHS)	<ul style="list-style-type: none"> • Coordination with telecommunication industry • Restoration/repair of telecommunications infrastructure • Protection, restoration, and sustainment of national cyber-information • Supports cyber-incident response 	<ul style="list-style-type: none"> • Power availability for telecommunication systems • Fuel for Communication Recovery Teams • Communication needs for energy industry • Fuel for backup generators to communication towers
ESF 3-Public Works and Engineering DOD – Army Corps	<ul style="list-style-type: none"> • Infrastructure protection and emergency repair • Infrastructure restoration • Engineering services, construction management • Critical infrastructure liaison 	<ul style="list-style-type: none"> • Energy system damage and restoration schedules • Generator placement (coordinate with Emergency Power Team)

ESF & LEAD AGENCY	FUNCTIONS	COMMON INFORMATION INTERESTS
ESF 4-Firefighting Dept. of Agriculture – Forest Service DHS – FEMA Fire Administration	<ul style="list-style-type: none"> • Firefighting activities on federal lands • Resources support to rural and urban firefighting operations 	<ul style="list-style-type: none"> • Base camps • Incident command support • Fuel mobilization
ESF 5-Emergency Management DHS-FEMA	<ul style="list-style-type: none"> • Coordination of incident management efforts • Insurance of mission assignments • Resource of human capital • Incident action planning • Financial management 	<ul style="list-style-type: none"> • Meeting schedules • Information needs • Outage graphics • Briefing sheets • ESF 12 staffing status
ESF 6-Mass Care DHS-FEMA	<ul style="list-style-type: none"> • Mass care • Disaster housing • Human services 	<ul style="list-style-type: none"> • Temporary housing locations • Availability of temporary utilities • Power restoration timelines • Placement of sheltering locations
ESF 7-Logistics General Services Administration DHS-FEMA	<ul style="list-style-type: none"> • Resource support (facility space, office equipment and supplies, contracting services, etc. 	<ul style="list-style-type: none"> • Procure resources such as fuel and electrical power restoration needs not able to be met by locals and industry • Sources for energy infrastructure items • Federal buildings energy issues
ESF 8-Public Health and Medical Services Dept. of Health and Human Services	<ul style="list-style-type: none"> • Public health • Medical • Mental health services • Mortuary services 	<ul style="list-style-type: none"> • Hospital energy issues • Morgue energy issues • Health guidelines for emergency workers
ESF 9-Search and Rescue FEMA	<ul style="list-style-type: none"> • Life-saving assistance • Urban search and rescue 	<ul style="list-style-type: none"> • Fuel availability • Helicopter use for overflights
ESF 10-Oil and Hazardous Materials Response EPA	<ul style="list-style-type: none"> • Oil and hazardous materials (chemical, biological, radiological, etc.) • Environmental safety, short- and long term cleanup 	<ul style="list-style-type: none"> • Coordinate with National Nuclear Security Administration during Radiological release for Radiological assets support • Health/sampling hazards • Waivers for environmental requirements for fuel (e.g., RFG waiver)

ESF & LEAD AGENCY	FUNCTIONS	COMMON INFORMATION INTERESTS
ESF 11-Agriculture and Natural Resources Dept. of Agriculture	<ul style="list-style-type: none"> • Nutrition assistance • Animal and plant disease/pest response • Food safety and security • Natural and cultural resources and historic properties protection and restoration 	<ul style="list-style-type: none"> • Power restoration for public feeding locations • Energy impacts to feeding livestock • Animal rescue energy needs
ESF 12-Energy Dept. of Energy	<ul style="list-style-type: none"> • Energy infrastructure assessment, repair, and restoration • Energy industry utilities coordination • Energy forecast 	<ul style="list-style-type: none"> • Coordination of critical energy issues • Restoration status • Damage assessment • Restoration advice • Energy authorities (e.g., Energy Power Act) • Due diligence for waiver requests • Situational awareness products
ESF 13-Public Safety and Security Dept. of Justice/Bureau of Alcohol, Tobacco, Firearms and Explosives	<ul style="list-style-type: none"> • Facility and resource security • Security planning and technical and resource assistance • Public safety/security support • Support to access, traffic, and crowd control 	<ul style="list-style-type: none"> • Security for fuel transport • Protection for refineries • Security for restoration teams • Escorts for drivers without Transportation Worker Identification Credential cards
ESF 14-Cross-Sector Business and Infrastructure DHS-Cybersecurity and Infrastructure Security Agency	<ul style="list-style-type: none"> • Serves as the interface with businesses, industries, and critical infrastructure sectors not aligned to other ESFs. 	<ul style="list-style-type: none"> • Identifies critical infrastructure points of failure and cascading impacts to supply chains • Coordination with DHS on Jones Act and other authorities to address energy disruption
ESF 15-External Affairs DHS	<ul style="list-style-type: none"> • Emergency public information and protective action guidance • Media and community relations • Congressional and international affairs • Tribal and insular affairs 	<ul style="list-style-type: none"> • Information requests • Media inquiries • Congressional inquiries • Public meetings

ESF & LEAD AGENCY	FUNCTIONS	COMMON INFORMATION INTERESTS
SUPPORT ANNEXES		
United States Coast Guard	<ul style="list-style-type: none"> • Status of maritime passageways • Support to search and rescue water operations 	<ul style="list-style-type: none"> • Status of shipping channels and ports • Coordination with access to ports
National Oceanic and Atmospheric Administration (NOAA)	<ul style="list-style-type: none"> • Provide current and forecast weather information and models • Dissemination of public information 	<ul style="list-style-type: none"> • Utilize projections to send response crews and pre-deploy assets
DHS-Office of Infrastructure Protection	<ul style="list-style-type: none"> • Protective Security Advisors • Deploys infrastructure liaisons • Situational awareness and recommendations on stabilization and recovery of critical energy systems 	<ul style="list-style-type: none"> • Private sector vulnerability assessments on energy systems associated with terrorism
Dept. of Interior-Bureau of Land Management	<ul style="list-style-type: none"> • Information on energy production and supply on federal lands • Assesses damage to facilities they own 	<ul style="list-style-type: none"> • Critical energy facilities on federal lands
Dept. of Interior-Bureau of Ocean Energy Management	<ul style="list-style-type: none"> • Offshore facilities for Outer Continental Shelf • Assesses impact to energy production • Assist restoration of production 	<ul style="list-style-type: none"> • Assist operators of offshore facilities to minimize disruption to energy production • Critical list of OCS oil and gas facilities
Dept. of Labor-Occupational Safety & Health Administration (OSHA)	<ul style="list-style-type: none"> • Safety plans for reestablishment of the national energy systems 	<ul style="list-style-type: none"> • Health and safety guidelines for emergency workers
Nuclear Regulatory Commission	<ul style="list-style-type: none"> • Regulates use of nuclear fuel • Provide technical assessment of status of nuclear power plants 	<ul style="list-style-type: none"> • Response to event in communities surrounding nuclear power plants (also in coordination with FEMA)
Tennessee Valley Authority	<ul style="list-style-type: none"> • Assesses system damage and repair requirements within Tennessee Valley region • Technical expertise as needed 	<ul style="list-style-type: none"> • Interface to provide surplus power to power grid

EMERGENCY RESPONSE CONTACTS BY REGION AND STATE

The following table includes contact information for the FEMA Regional Office, the DOE Regional Coordinators, and the APPA Disaster Response Team in each of the 10 FEMA regions. Phone numbers and links to contacts for the emergency management agency, ESF-12 coordinating agency, and designated state coordinator for the Public Power Mutual Aid Network in each state and territory in each region is also included.

JURISDICTION	ORGANIZATION	AREA OF FOCUS	CONTACT	WEB
FEMA REGION I				
Region I	FEMA	Regional Office	877-336-2734	
	Department of Energy	Regional Coordinator	202-372-5710	
	Department of Energy	Regional Coordinator	304-212-1816	
	APPA	Disaster Response Team	202-467-2994	
	APPA Public Power Mutual Aid Network	Designated State Coordinator	See website	WEBSITE
	Energy Emergency Assurance Coordinators (EEAC) Email Distribution List			EMAIL
Connecticut	Connecticut Division of Emergency Management and Homeland Security	Emergency Management Agency	860-685-8531	WEBSITE
	Department of Energy and Environmental Protection Public Utilities Regulatory Authority	ESF 12 Lead Agency	860-827-1553	WEBSITE
Maine	Maine Emergency Management Agency	Emergency Management Agency	207-624-4400	WEBSITE
	Maine Public Utilities Commission	ESF 12 Lead Agency	207-287-3831	WEBSITE
	Governor's Office	ESF 12 Lead Agency	207-287-3531	WEBSITE
Massachusetts	Massachusetts Emergency Management Agency	Emergency Management Agency	508-820-2001	WEBSITE
	Massachusetts Department of Public Utilities	ESF 12 Lead Agency	617-305-3500	WEBSITE
New Hampshire	New Hampshire Homeland Security and Emergency Management	Emergency Management Agency	603-271-2231	WEBSITE
	New Hampshire Public Utilities Commission	ESF 12 Lead Agency	603-271-2431	WEBSITE
Rhode Island	Rhode Island Emergency Management Agency	Emergency Management Agency	401-946-9996	WEBSITE
	Rhode Island Office of Energy Resources	ESF 12 Lead Agency	401-574-9100	WEBSITE
	Rhode Island Division of Public Utilities and Carriers	ESF 12 Lead Agency	401-941-4500	WEBSITE

JURISDICTION	ORGANIZATION	AREA OF FOCUS	CONTACT	WEB
FEMA REGION I				
Vermont	Department of Public Safety Vermont Emergency Management	Emergency Management Agency	802-244-8721	WEBSITE
	Vermont Department of Public Service	ESF 12 Lead Agency	802-828-2811	WEBSITE
FEMA REGION II				
Region II	FEMA	Regional Office	212-225-7209	WEBSITE EMAIL
	Department of Energy	Regional Coordinator	304-216-0911	
	Department of Energy	Regional Coordinator	814-795-9779	
	APPA	Disaster Response Team	202-467-2994	
	APPA Public Power Mutual Aid Network	Designated State Coordinator	See website	
	Energy Emergency Assurance Coordinators (EEAC) Email Distribution List			
New Jersey	New Jersey Office of Emergency Management	Emergency Management Agency	609-882-4201	WEBSITE
	New Jersey Board of Public Utilities	ESF 12 Lead Agency	609-882-4201	WEBSITE
New York	New York State Division of Homeland Security and Emergency Services	Emergency Management Agency	518-292-2200	WEBSITE
	New York State Energy Research and Development Authority	ESF 12 Lead Agency	518-862-1090	WEBSITE
Puerto Rico	Puerto Rico Emergency Management Agency	Emergency Management Agency	787-724-0124	WEBSITE
	Puerto Rico Energy Bureau	ESF 12 Lead Agency	787-523-6262	WEBSITE
Virgin Islands	Virgin Islands Territorial Emergency Management Agency	Emergency Management Agency	340-774-2244	WEBSITE
	Virgin Islands Energy Office	ESF 12 Lead Agency	340-713-8436	WEBSITE
	Virgin Islands Water and Power Authority	ESF 12 Lead Agency	340-773-2250	WEBSITE
FEMA REGION III				
Region III	FEMA	Regional Office	215-931-5500	WEBSITE EMAIL
	Department of Energy	Regional Coordinator	304-216-1862	
	Department of Energy	Regional Coordinator	571-334-1003	
	APPA	Disaster Response Team	202-467-2994	
	APPA Public Power Mutual Aid Network	Designated State Coordinator	See website	
	Energy Emergency Assurance Coordinators (EEAC) Email Distribution List			
Delaware	Delaware Emergency Management Agency	Emergency Management Agency	302-659-3362	WEBSITE
	Delaware Division of Climate, Coastal and Energy	ESF 12 Lead Agency	302-735-3480	WEBSITE

JURISDICTION	ORGANIZATION	AREA OF FOCUS	CONTACT	WEB
FEMA REGION III				
District of Columbia	Homeland Security and Emergency Management Agency	Emergency Management Agency	202-727-6161	WEBSITE
	Department of Energy & Environment	ESF 12 Lead Agency	202-535-2600	WEBSITE
Maryland	Maryland Department of Emergency Management	Emergency Management Agency	410-517-3600	WEBSITE
	Maryland Public Service Commission	ESF 12 Lead Agency	410-767-8000	WEBSITE
	Maryland Energy Administration	ESF 12 Lead Agency	410-537-4000	WEBSITE
Pennsylvania	Pennsylvania Emergency Management Agency	Emergency Management Agency	717-651-2001	WEBSITE
	Pennsylvania Department of Environmental Protection	ESF 12 Lead Agency	1-800-541-2050	WEBSITE
Virginia	Virginia Department of Emergency Management	Emergency Management Agency	804-267-7600	WEBSITE
	Virginia Department of Emergency Management	ESF 12 Lead Agency	804-267-7600	WEBSITE
	Virginia Department of Mines, Minerals and Energy	ESF 12 Lead Agency	804-692-3200	WEBSITE
West Virginia	West Virginia Emergency Management Division	Emergency Management Agency	304-558-5380	WEBSITE
	West Virginia Emergency Management Division	ESF 12 Lead Agency	304-558-5380	WEBSITE
	West Virginia Department of Commerce	ESF 12 Support Agency	304-558-2234	WEBSITE
	West Virginia Public Service Commission	ESF 12 Support Agency	304-340-0300	WEBSITE
FEMA REGION IV				
Region IV	FEMA	Regional Office	770-220-5200	WEBSITE
	Department of Energy	Regional Coordinator	304-276-8005	
	Department of Energy	Regional Coordinator	304-212-1816	
	APPA	Disaster Response Team	202-467-2994	
	APPA Public Power Mutual Aid Network	Designated State Coordinator	See website	
	Energy Emergency Assurance Coordinators (EEAC) Email Distribution List			EMAIL
Alabama	Alabama Emergency Management Agency	Emergency Management Agency	205-280-2200	WEBSITE
	Alabama Department of Economic and Community Affairs	ESF 12 Lead Agency	334-242-5100	WEBSITE
Florida	Florida Division of Emergency Management	Emergency Management Agency	850-815-4000	WEBSITE
	Florida Public Service Commission	ESF 12 Lead Agency	1-800-342-3552	WEBSITE

JURISDICTION	ORGANIZATION	AREA OF FOCUS	CONTACT	WEB
FEMA REGION IV				
Georgia	Georgia Emergency Management and Homeland Security	Emergency Management Agency	404-635-7200	WEBSITE
	Georgia Environmental Finance Authority	ESF 12 Lead Agency	404-584-1000	WEBSITE
Kentucky	Kentucky Emergency Management	Emergency Management Agency	800-255-2587	WEBSITE
	Kentucky Energy and Environment Cabinet	ESF 12 Lead Agency	502-564-3940	WEBSITE
Mississippi	Mississippi Emergency Management Agency	Emergency Management Agency	866-920-6362	WEBSITE
	Mississippi Public Utilities Staff	ESF 12 Lead Agency	601-961-5434	WEBSITE
North Carolina	North Carolina Emergency Management	Emergency Management Agency	919-825-2500	WEBSITE
	North Carolina Department of Environmental Quality	ESF 12 Lead Agency	919-707-9200	WEBSITE
South Carolina	South Carolina Emergency Management Division	Emergency Management Agency	803-737-8500	WEBSITE
	South Carolina Office of Regulatory Staff	ESF 12 Lead Agency	803-737-0800	WEBSITE
Tennessee	Tennessee Emergency Management Agency	Emergency Management Agency	615-741-0001	WEBSITE
	Tennessee Department of Environment and Conservation	ESF 12 Lead Agency	888-891-8332	WEBSITE
FEMA REGION V				
Region V	FEMA	Regional Office	312-408-5500	WEBSITE
	Department of Energy	Regional Coordinator	203-228-8570	
	Department of Energy	Regional Coordinator	513-518-8536	
	Department of Energy	Regional Coordinator	304-596-3623	
	APPA	Disaster Response Team	202-467-2994	
	APPA Public Power Mutual Aid Network	Designated State Coordinator	See website	
	Energy Emergency Assurance Coordinators (EEAC) Email Distribution List			EMAIL
Illinois	Illinois Emergency Management Agency	Emergency Management Agency	217-782-2700	WEBSITE
	Illinois Commerce Commission	ESF 12 Lead Agency	217-782-2024	WEBSITE
Indiana	Indiana Department of Homeland Security	Emergency Management Agency	317-232-2222	WEBSITE
	Indiana Utility Regulatory Commission	ESF 12 Lead Agency	317-232-2701	WEBSITE
Michigan	Michigan Emergency Management and Homeland Security Division	Emergency Management Agency	517-284-3745	WEBSITE
	Michigan Public Service Commission	ESF 12 Lead Agency	517-284-8100	WEBSITE
Minnesota	Minnesota Homeland Security and Emergency Management Division	Emergency Management Agency	651-201-7400	WEBSITE
	Minnesota Department of Commerce Energy Division	ESF 12 Lead Agency	651-539-1500	WEBSITE
	Minnesota Department of Public Safety	ESF 12 Lead Agency	651-201-7000	WEBSITE
	Minnesota Department of Transportation	ESF 12 Lead Agency	651-296-3000	WEBSITE

JURISDICTION	ORGANIZATION	AREA OF FOCUS	CONTACT	WEB
FEMA REGION V				
Ohio	Ohio Emergency Management Agency	Emergency Management Agency	614-889-7150	WEBSITE
	Public Utilities Commission of Ohio	ESF 12 Lead Agency	800-686-7826	WEBSITE
Wisconsin	Wisconsin Emergency Management	Emergency Management Agency	608-242-3000	WEBSITE
	Public Service Commission of Wisconsin	ESF 12 Lead Agency	608-266-5481	WEBSITE
	Wisconsin Office of Energy Innovation	ESF 12 Lead Agency	608-513-9408	WEBSITE
FEMA REGION VI				
Region VI	FEMA	Regional Office	940-898-5399	
	Department of Energy	Regional Coordinator	304-216-0902	
	Department of Energy	Regional Coordinator	304-216-0902	
	APPA	Disaster Response Team	202-467-2994	
	APPA Public Power Mutual Aid Network	Designated State Coordinator	See website	WEBSITE
	Energy Emergency Assurance Coordinators (EEAC) Email Distribution List			EMAIL
Arkansas	Arkansas Division of Emergency Management	Emergency Management Agency	501-683-6700	WEBSITE
	Arkansas Public Services Commission	ESF 12 Lead Agency	501-682-2051	WEBSITE
Louisiana	Governor's Office of Homeland Security and Emergency Preparedness	Emergency Management Agency	225-925-7500	WEBSITE
	Louisiana Public Service Commission	ESF 12 Lead Agency	225-342-4404	WEBSITE
New Mexico	New Mexico Department of Homeland Security and Emergency Management	Emergency Management Agency	505-476-9600	WEBSITE
	New Mexico Public Regulation Commission	ESF 12 Lead Agency	888-427-5772	WEBSITE
Oklahoma	Oklahoma Department of Emergency Management and Homeland Security	Emergency Management Agency	405-521-2481	WEBSITE
	Oklahoma Corporation Commission	ESF 12 Lead Agency	405-521-2331	WEBSITE
Texas	Texas Division of Emergency Management	Emergency Management Agency	512-424-2208	WEBSITE
	Texas Public Utility Commission	ESF 12 Lead Agency	512-936-7000	WEBSITE
FEMA REGION VII				
Region VII	FEMA	Regional Office	816-283-7061	
	Department of Energy	Regional Coordinator	304-216-2426	
	Department of Energy	Regional Coordinator	304-216-0902	
	APPA	Disaster Response Team	202-467-2994	
	APPA Public Power Mutual Aid Network	Designated State Coordinator	See website	WEBSITE
	Energy Emergency Assurance Coordinators (EEAC) Email Distribution List			EMAIL
Iowa	Iowa Department of Homeland Security and Emergency Management	Emergency Management Agency	515-725-3231	WEBSITE
	Iowa Utilities Board	ESF 12 Lead Agency	877-565-4450	WEBSITE
	Iowa Economic Development Authority	ESF 12 Lead Agency	515-348-6200	WEBSITE

JURISDICTION	ORGANIZATION	AREA OF FOCUS	CONTACT	WEB
Kansas	Kansas Division of Emergency Management	Emergency Management Agency	785-646-2000	WEBSITE
	Kansas Corporation Commission	ESF 12 Lead Agency	785-271-3100	WEBSITE
Missouri	Missouri State Emergency Management Agency	Emergency Management Agency	573-526-9100	WEBSITE
	Missouri Public Service Commission	ESF 12 Lead Agency	573-751-3234	WEBSITE
Nebraska	Nebraska Emergency Management Agency	Emergency Management Agency	402-471-7421	WEBSITE
	Nebraska Emergency Management Agency	ESF 12 Lead Agency	402-471-7421	WEBSITE
FEMA REGION VIII				
Region VIII	FEMA	Regional Office	303-235-4800	WEBSITE
	Department of Energy	Regional Coordinator	208-720-7008	
	Department of Energy	Regional Coordinator	720-985-5032	
	APPA	Disaster Response Team	202-467-2994	
	APPA Public Power Mutual Aid Network	Designated State Coordinator	See website	
	Energy Emergency Assurance Coordinators (EEAC) Email Distribution List			EMAIL
Colorado	Colorado Division of Homeland Security and Emergency Management	Emergency Management Agency	720-852-6600	WEBSITE
	Colorado Public Utilities Commission	ESF 12 Lead Agency	303-894-2000	WEBSITE
Montana	Montana Disaster and Emergency Services	Emergency Management Agency	406-324-4777	WEBSITE
	Montana Department of Environmental Quality	ESF 12 Lead Agency	406-444-2544	WEBSITE
North Dakota	North Dakota Department of Emergency Services	Emergency Management Agency	701-328-8100	WEBSITE
	North Dakota Department of Emergency Services	ESF 12 Lead Agency	701-328-8100	WEBSITE
South Dakota	South Dakota Emergency Management	Emergency Management Agency	605-773-3231	WEBSITE
	South Dakota Bureau of Administration Statewide Energy Management	ESF 12 Lead Agency	605-773-5981	WEBSITE
Utah	Utah Department of Public Safety, Emergency Management Division	Emergency Management Agency	801-538-3400	WEBSITE
	Utah Department of Commerce, Division of Public Utilities	ESF 12 Lead Agency	801-530-7622	WEBSITE
Wyoming	Wyoming Office of Homeland Security	Emergency Management Agency	307-777-4900	WEBSITE
	Wyoming Office of Homeland Security	ESF 12 Lead Agency	307-777-4900	WEBSITE

JURISDICTION	ORGANIZATION	AREA OF FOCUS	CONTACT	WEB
FEMA REGION IX				
Region IX	FEMA	Regional Office	510-627-7100	WEBSITE
	Department of Energy	Regional Coordinator	509-987-2278	
	Department of Energy	Regional Coordinator	509-551-4915	
	APPA	Disaster Response Team	503-423-7481	
	APPA Public Power Mutual Aid Network	Designated State Coordinator	202-467-2994	
	Energy Emergency Assurance Coordinators (EEAC) Email Distribution List		See website	EMAIL
American Samoa	American Samoa Department of Homeland Security, Territorial Emergency Management Coordinating Office	Emergency Management Agency	684-699-3800	WEBSITE
	American Samoa Territorial Energy Office	ESF 12 Lead Agency	684-699-1101	WEBSITE
Arizona	Arizona Department of Emergency and Military Affairs	Emergency Management Agency	602-244-0504	WEBSITE
	Arizona Department of Emergency and Military Affairs	ESF 12 Lead Agency	602-244-0504	WEBSITE
California	California Governor's Office of Emergency Services	Emergency Management Agency	916-845-8510	WEBSITE
	California Natural Resources Agency	ESF 12 Lead Agency	916-653-5656	WEBSITE
Commonwealth of Mariana Islands	Commonwealth of the Northern Mariana Islands Homeland Security and Emergency Management	Emergency Management Agency	670-322-9529	WEBSITE
Federated States of Micronesia	Department of Environment, Climate Change & Emergency Management	Emergency Management Agency	691-320-8815	WEBSITE
Guam	Guam Homeland Security Office of Civil Defense	Emergency Management Agency	671-478-9600	WEBSITE
	Guam Power Authority	ESF 12 Lead Agency	671-648-3000	WEBSITE
Hawaii	Hawaii Emergency Management Agency	Emergency Management Agency	808-733-4300	WEBSITE
	Hawaii State Energy Office	ESF 12 Lead Agency	808-587-3807	WEBSITE
Nevada	Nevada Division of Emergency Management and Homeland Security	Emergency Management Agency	775-687-0400	WEBSITE
	Nevada Office of Energy	ESF 12 Lead Agency	775-687-7180	WEBSITE
Republic of Marshall Islands	Republic of the Marshall Islands National Disaster Management Office	Emergency Management Agency	692-625-6366	WEBSITE
FEMA REGION X				
Region X	FEMA	Regional Office	425-487-4600	WEBSITE
	Department of Energy	Regional Coordinator	509-572-0371	
	Department of Energy	Regional Coordinator	509-554-3855	
	APPA	Disaster Response Team	202-467-2994	
	APPA Public Power Mutual Aid Network	Designated State Coordinator	See website	
	Energy Emergency Assurance Coordinators (EEAC) Email Distribution List			EMAIL

JURISDICTION	ORGANIZATION	AREA OF FOCUS	CONTACT	WEB
Alaska	Alaska Division of Homeland Security and Emergency Management	Emergency Management Agency	907-428-7000	WEBSITE
	Alaska Energy Authority	ESF 12 Lead Agency	888-300-8534	WEBSITE
Idaho	Idaho Office of Emergency Management	Emergency Management Agency	208-258-6500	WEBSITE
	Idaho Public Utilities Commission	ESF 12 Lead Agency	208-334-0300	WEBSITE
Oregon	Oregon Department of Emergency Management	Emergency Management Agency	503-378-2911	WEBSITE
	Oregon Department of Energy	ESF 12 Lead Agency	503-378-4040	WEBSITE
Washington	Washington Emergency Management Division	Emergency Management Agency	800-258-5990	WEBSITE
	Washington Department of Commerce Energy Division, State Energy Office	ESF 12 Lead Agency	360-725-2950	WEBSITE