

Using Data to Meet Unspoken Customer Needs (... *and Desires*)

Fred Christie, CIO
Easton Utilities
Easton, Maryland

September 17, 2018



Life. Made better.™

Easton Utilities



Municipal Utility Company in Easton, Maryland

- Electric generation and distribution
- Natural gas
- Water and wastewater
- Cable television, internet and VoIP phone service
- IT Professional Services



Life. Made better.™

Easton, Maryland

- Located in Talbot County on the Eastern Shore of Maryland
- Federal government retirement community
- Gateway to the beaches



Life. Made better.™

Easton Utilities IT

- A Unique Perspective: Utility IT and also Consultant
- IT Professional Services
 - 50+ National Clients
- Support Other 6 Core Businesses
- Nestled between IOUs, Coop and Large Telecoms
 - BGE
 - Delmarva Power
 - Choptank Electric
 - Atlantic BB
 - Comcast



Life. Made better.™

What Business Are We Really In?

- Electricity is a Commodity!
- Our Customers want SERVICE!
- If we don't give our customers what they want... someone else WILL!
- Let's THRILL our Customers!



Life. Made better.™

Agenda

- Let's Take Inventory...
 - What do our customers want?
 - What delivery mechanisms do we have?
 - What data do we actually have?
- Opportunities to Thrill
 - The Human Touch
 - Self-Service: Customer Portal / Native Apps
 - Stay Connected: Notification Engine
 - Bill Template
 - Targeted Communications
 - Cybersecurity
- Takeaways – Public Power has much to offer!



Life. Made better.™

What Do Our Customers Want?

- Reliability
- Information / Transparency
- Control
- Communication
- Low Prices
- Answers & Solutions NOW
- To Be Green
- The Human Touch
- Data Security
- Accuracy
- Convenience



Life. Made better.™

What Delivery Mechanisms are Available to Us?

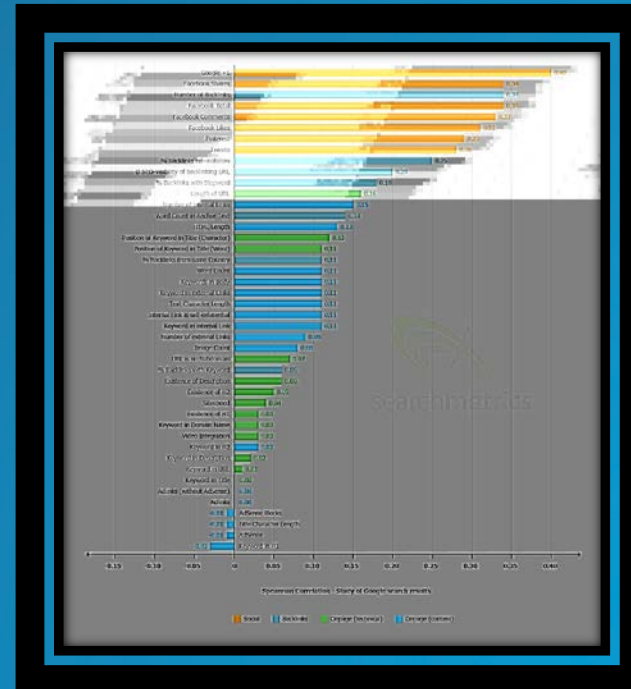
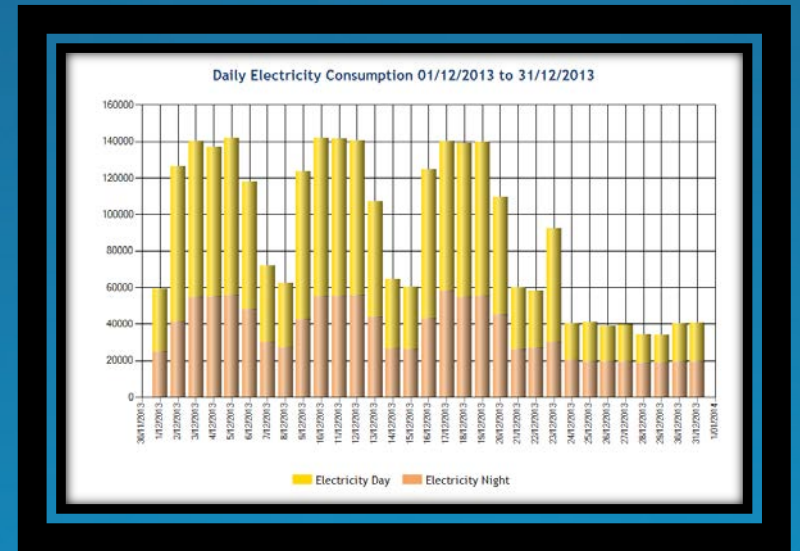
- Social Media
- Customer Portal / Native Apps
- Text Messaging
- Email
- Phone
- Robo Calls
- Paper Bill Presentation / Collection Notices
- Mailings
- Face-to-face
 - In the field
 - In the office



Life. Made better.™

What Data Do We Actually Have?

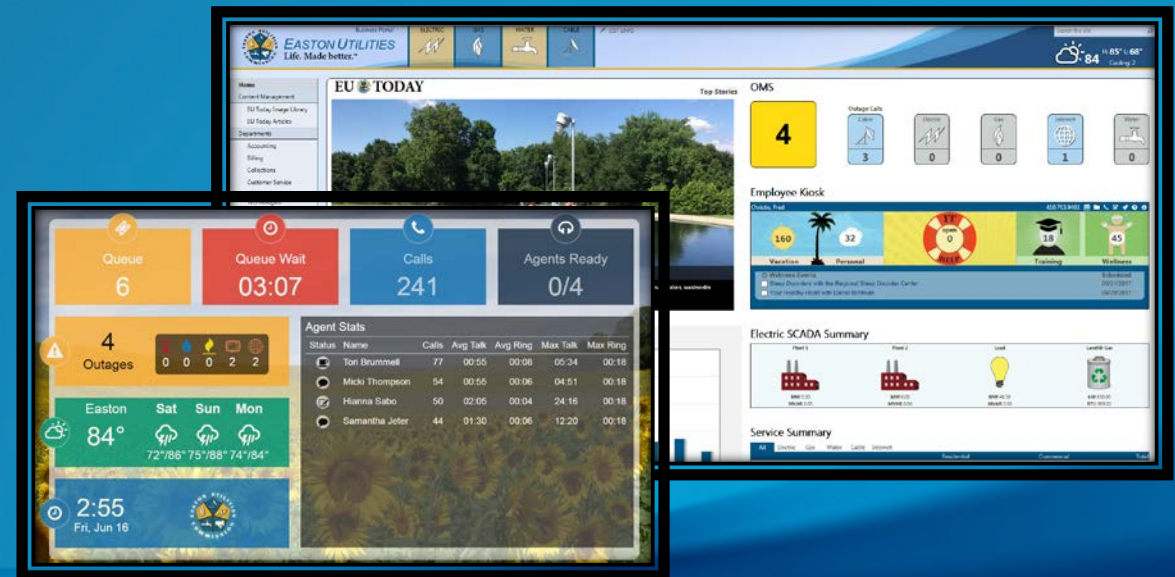
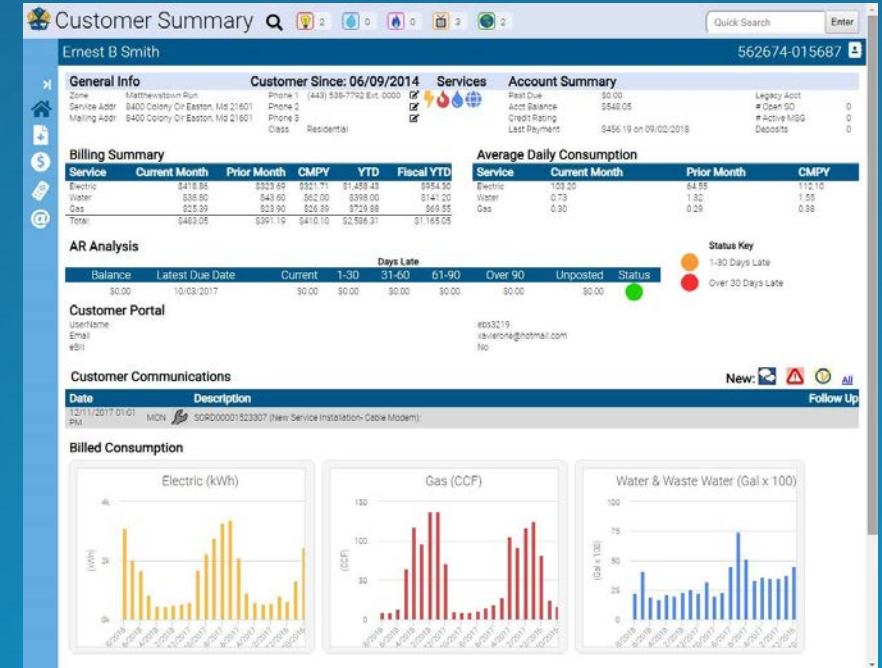
- Consumption Data / Usage Patterns
- Payment History
- Conversation History / Number of Calls
- Collection Letters
- Service Order Requests
- Customer Portal Usage
- Outage Statistics
- Behavioral Patterns



Life. Made better.™

The Human Touch: Aim to Thrill

- Our Service Providers Want to Thrill!
- Put Information at your employees fingertips!
- Call Center Screen Pops
- Computer Telephony Interface
- Customer Service Toolbelt
- Management Toolbelt
- Data Integrity and Error Detection
- Alerts / Notifications / Monitoring



The Ultimate Control Panel: Customer Portal

- Customers Take Control
 - Make Payments on Their Terms
 - CC, eChecks, PayPal, etc.
 - Select Bill Date
 - Auto Pay
 - Quick Pay
 - Paperless Billing
 - Request Service
 - Report an Outage
 - Reset Cable Modems / Set Top Boxes in home
 - Set Alerts / Notifications
 - Update Billing Address, Email Addresses, Phone Numbers

The screenshot displays the 'My Account' page for Easton Utilities. At the top, it says 'Welcome, Phillip & Trishia Peerman' and 'My Settings | Sign Out'. The main heading is 'EASTON UTILITIES My Account' with the tagline 'Life. Made better.™'. A 'Make a Payment' button is in the top right. Below this is a progress bar with three steps: '1. Payment Method & Account' (active), '2. Review', and '3. Confirmation'. The current step shows the location '29628 Lexington St' and the amount due '\$301.65'. There are radio buttons for 'Pay Amount Due' (selected) and 'Pay Other Amount'. Under 'Choose Payment Method', there are options for 'Bank Account' and 'Credit Card'. A 'U.S. Check Sample' is shown with labels for 'Routing Number' and 'Account Number'. The page ends with 'Continue' and 'Cancel' buttons.



Life. Made better.™

The Ultimate Dashboard: Customer Portal

- Customers Want Information
 - Account Balance and Payment History
 - Outage Status
 - Consumption / Usage
 - Historical Trends
 - Interval Data
 - Demand Peaks
 - Average Daily Consumption
 - Consumption vs. Degree Days
 - Bill Projections
 - Comparisons to Similar Customers / Neighbors
 - Alerts / Notifications
 - Service Order Scheduling and Status



Life. Made better.™

Customer Portal: Web vs. Native Apps

- Customers Want Mobility and Convenience
- Native Apps
 - Effective in Rural Service Territories with Spotty Broadband
 - More Expensive to Maintain
 - Greater Control of Mobile Device Feature Set
- Web Apps
 - Less Expensive to Maintain
 - Device Agnostic
 - Same Interface, All Devices and Computers



Life. Made better.™

Keeping in Touch: Notification Engine

- Automated Queueing System for Customer Communications

- Modes of Communication

- Email
 - Text Messaging
 - Robo Calls

- How it Works

- Send Command via RESTful Web Service
 - Command Format: Customer, Message, Mediums
 - Command is Queued and Processed ASAP
 - Get the Message Out: Interfaces with Exchange Servers, Text Messaging and Robo Call Services
 - Conditional Logic for Call Retries
 - All Actions Logged for Future Reference / Mining / Reporting
 - Designed for Both Employee and Customer Communication
 - Demo: Rapid Response



Life. Made better.™

Notification Engine - Applications

- Customer Must Opt-In
 - Paperless Billing – Bill is Ready
 - Payment Receipt
 - Outage Response Communication and Restoration
 - Credit Card Expiration Warning
 - Preset Consumption Threshold Alert
 - Service Order Appointment Reminder
 - Service Order Completion Notice
 - Auto-Pay Pre-Draft Warning
 - Collection Notice
 - Peak Demand Days / Load Reduction Incentives
 - Maintenance Alerts



Life. Made better.™

Use Data to Target Communications

- Offer Customer Portal Training
 - non-Portal users
 - High Maintenance Customers
 - Foot Traffic Customers
- AutoPay and Budget Billing to Late Paying Customers
- eCheck AutoPay to Customers Who Mail in Checks
- Usage Alerts to Largest Consumers
- Community Solar to Customers Who Inquired About Green Programs
- Expose Interval Consumption Data to Commercial Customers
 - Via Customer Portal
 - Via Web Service Push/Pull



Life. Made better.™

CyberSecurity – Protecting Customer Information

- As Important as Keeping the Power On
- PCI (Payment Card Industry) Compliance
- Customer credit card information should not be stored on-prem
- All sensitive customer information must be encrypted
- All customer phone recordings must be encrypted



Life. Made better.™

Takeaways – Public Power Has Much to Offer

- Thrilling Customer Service: Give Them What They Desire!
- Provide Direct Contact Service Providers World-Class Tools
- Provide a World-Class Customer Portal
- Notification Engine: Stay in Touch
- Data-Driven Targeted Offerings
- Protect Your Customers' Sensitive Data



Life. Made better.™

Questions ??

Contact Information:

Fred Christie

Chief Information Officer

Easton Utilities

fchristie@eucmail.com

<http://itps.eastonutilities.com>

410-763-9403



Life. Made better.™